

Avoiding Grievances

How Your LMSC can avoid the wave of conflict

Grievances in U.S. Masters

- With the growth of U.S. Masters swimming there are new opportunities for conflict
- Our sport has many VERY smart people
- As an individual sport with a team atmosphere
 - We have a need to include everyone
 - We have an opportunity to exclude people

Poor working relationships account for 77% of disputes

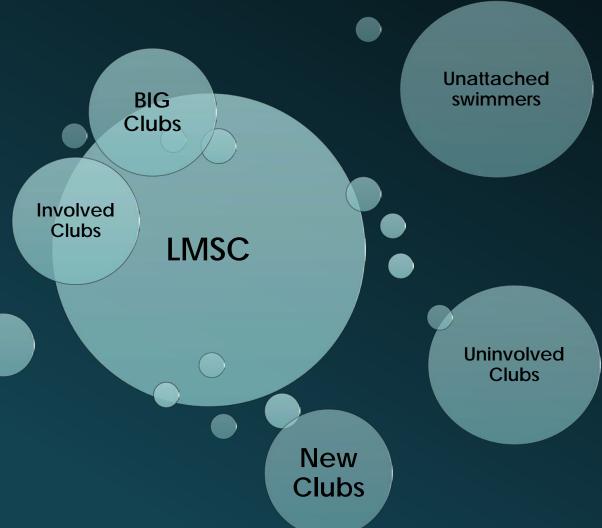
People feeling excluded

Feeling Unheard

Think they are Not valued

Being TOLD not ASKED

Emotions are very high



What to do if your LMSC gets a Grievance? (Break out session-15 minutes)

- Break into groups
- Determine your grievance (or we will give you an example)
- Identify a LMSC look up Bylaws to follow
- How can you solve the problem
- Group Feedback & Lessons learned-10 minutes

Communicate!

- Let LMSC know what is happening within the organization
- Ask for feedback
- Ask for participation
- Ask for opinions
- Take actions with the information given!

Introduce a culture of inclusion

- Hold regular meetings
- Form committees with open friendly leaders
- Ask for regular feedback

Remain Transparent in all LMSC dealings

- Post meeting schedule and invite all to attend
- Post meeting minutes
- Make rules and By Laws easy to access

Steps for Handling Grievances

- Take action QUICKLY,
 - acknowledge the grievance to those who filed
- Gather the facts
- Examine the causes
 - Take action to make sure it does not happen again
 - By Laws & clear procedure manual
- Determine a course of action
- Execution and Review
- Retain an Attorney
 - most LMSC's have plenty in the water



Next Steps

Examine your By Laws - Do you have a clear Grievance procedure

Be transparent in all LMSC dealings

Communicate!

Get involvement from the Clubs

Remain Professional – keep the emotion out of it

- Examples of Grievances
 - Over budget spending towards unauthorized expenditures
 - Banning a swimmer for the team
 - Enforcing stricter rules that set forth by USMS rule book
 - Election procedures
 - ByLaws not specific enough